

GENDER PAY GAP REPORT 2024



DIVERSITY & INCLUSION AT APOLLO





We believe that fostering a diverse and inclusive company is not only the right thing to do but also essential for our growth, talent acquisition, and employee engagement. An inclusive workforce is fundamental to our long-term success

Apollo Director Team

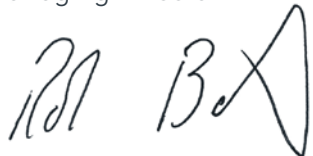
DIVERSITY & INCLUSION

At Apollo Fire Detectors, we remain dedicated to achieving a better gender balance in under-represented teams within the business.

Our commitment to fostering diversity and inclusivity ensures that every individual has equal opportunities to thrive and contribute. We identify and implement initiatives aimed at recruiting and retaining female talent, recognising the invaluable perspectives and insights they bring to our organisation. Moreover, we steadfastly cultivate an environment where everyone feels valued, respected, and included, understanding that all diversity enriches our workplace by introducing a wide array of opinions and experiences, fostering innovation, and driving collective success.

Our dedication to gender diversity and inclusivity remains unwavering as we strive to build a more equitable and thriving workplace for all.

Rob Barcik
Managing Director

Handwritten signature of Rob Barcik, consisting of the initials 'RB' followed by a stylized 'A'.

WHAT IS THE GENDER PAY GAP?

The Gender Pay Gap is the difference in pay between men and women explained through various statistics. It is influenced by a range of factors, including the demographics of a company's workforce.

A positive number indicates that women on average earn less than men.

The Gender Pay Gap is not the same as Equal Pay

'Equal Pay' is about a man and a woman receiving equal pay for the same or similar job. For our staff that are not in the trade union bargaining unit -

Apollo is committed to fostering a fair working environment, rewarding employees based on their performance and has a robust, calibrated Talent Management process to enable an accurate assessment of our staff performance.

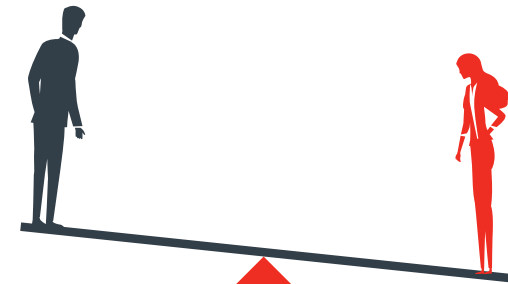
Whilst pay is negotiated under a collective agreement for our staff that are included in the trade union bargaining unit, we participate in Halma's pledge to pay at least the real living wage. In addition, the company and the union work together to ensure fair and engaging work practices continue.

MEAN PAY GAP

The mean gender pay gap is the difference in the average hourly pay for women compared to men, within a company.

MEDIAN PAY GAP

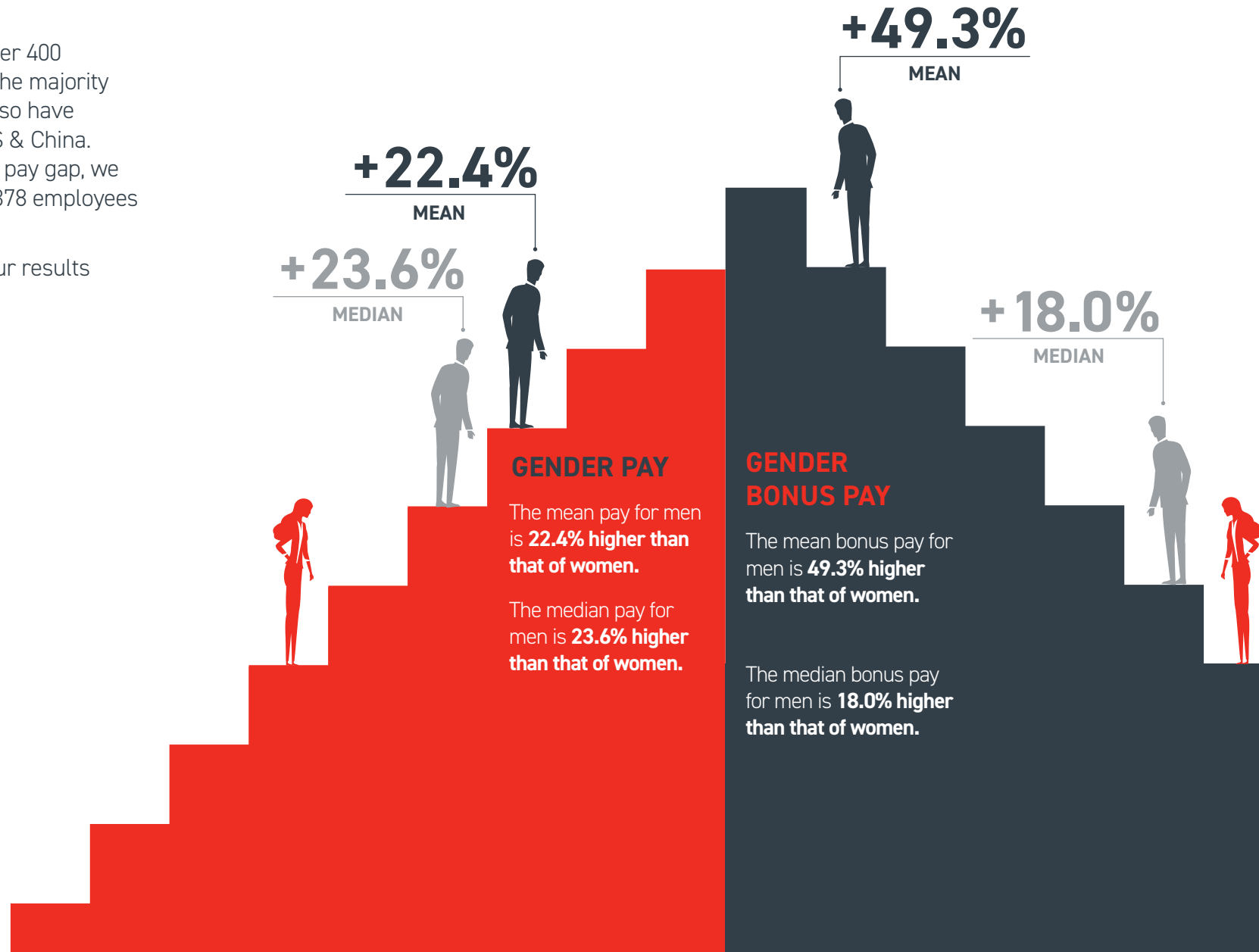
The median represents the middle point of a population. If you separately lined up all the women in a company and all the men, the median pay gap is the difference between the hourly pay rate for the middle woman compared to that of the middle man.



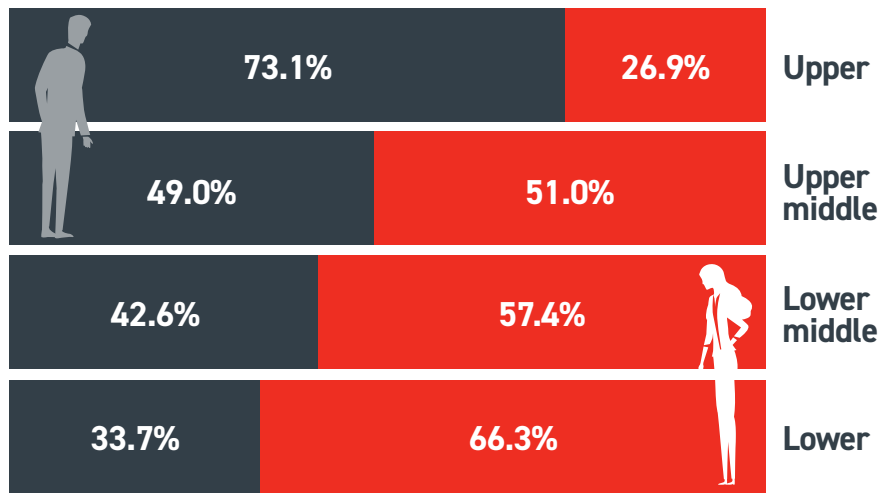
APOLLO'S GENDER PAY GAP RESULTS

Apollo EMEA consists of just over 400 permanent employees. Whilst the majority of our staff are in the UK, we also have colleagues based in Europe, US & China. For the purposes of the gender pay gap, we only report on staff in the UK (378 employees as at April 2024).

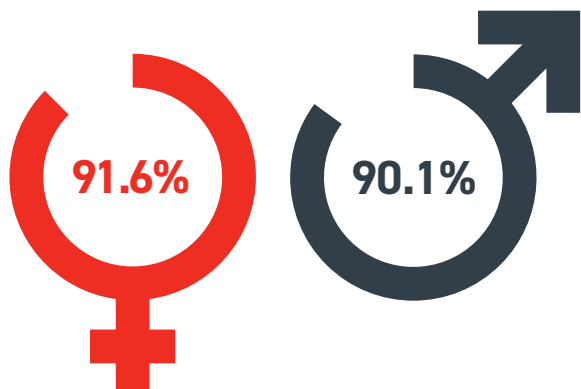
Looking at our UK workforce our results are as follows:



POPULATION BY QUARTILES



THE PROPORTION OF MEN & WOMEN PAID A BONUS



WOMEN EARN **76P**
FOR EVERY **£1** THAT
MEN EARN WHEN
COMPARING MEDIAN
HOURLY WAGES

76p

£1

- Median represents the midpoint in our UK workforce and is higher for men representing the fact that more of our production operative roles are held by females.
- Mean figures represent the average across our UK workforce, so are particularly impacted by the highest earners, generally senior management, engineering and sales roles, more of which are held by males.



**FAMILY TIME IS
IMPORTANT,
SO WE PROVIDE
14 WEEKS PAID
LEAVE AND A
PHASED RETURN
FOR THOSE
WELCOMING A
NEW FAMILY
MEMBER**

OUR GENDER BALANCE PROGRESS

We are committed to having a positive social impact alongside sustainable growth, so we view building a diverse workforce as essential.

Whilst the current gender pay figures do not reflect where we want to be, we continue to provide and sustain initiatives that will have a positive impact on attracting, retaining, and engaging female talent to and within our business.

Recent efforts focus on fostering an inclusive environment where employees feel comfortable being their authentic selves. This includes support mechanisms, inclusive leadership expectations, bias prevention training. In addition, we have enhanced our flexible work options by introducing a 9-day work pattern, and buying and selling holiday scheme. Our engagement survey and retention rates confirm these efforts are making a difference.

Whilst positive progress to attain higher proportions of females in the upper and upper-middle quartiles may be slow, we remain unwavering in our ambition to achieve and maintain a fully inclusive workplace, extending beyond just gender to all aspects of diversity.





GENDER DIVERSITY IN TALENT ACQUISITION IN APOLLO

We want to make fully diverse talent pools the norm and embed diversity into Apollo's workforce.

In areas of our business where men have traditionally held more roles than women, we have initiatives to help improve the balance in these areas. These include:

- Close relationships with our agencies, educating them on our culture, our purpose and values, and diversity initiatives to promote to prospective candidates
- Using a gender decoder for recruitment advertisements to ensure that they are attractive to both genders
- Whilst we always base our recruitment decisions on skills/competencies we provide agencies with metrics to provide a shortlist of both males and females
- To help stop the perpetuation of a gender pay gap whilst moving between jobs, we do not ask a candidate for their current salary

OUR CULTURE

Encouraging employee participation, actively listening, and recognising and rewarding positive actions are essential steps toward fostering a culture where everyone feels included and engaged.

We have agile and flexible working practices comprising of diverse shift patterns, permanent hybrid working arrangement for office staff (50:50 working at home and at the office), optional 9-day fortnight scheme, and the ability to flex working hours, which allows staff to finish the working week by 1p.m. on the working Friday.

Initiatives such as our annual engagement survey, forums, and suggestion scheme promote the ability for our staff to have their voices heard and help make a difference within the company and to business growth. Through these we get an indication of where we are doing well, where to focus our improvement activities and to get some really great suggestions.

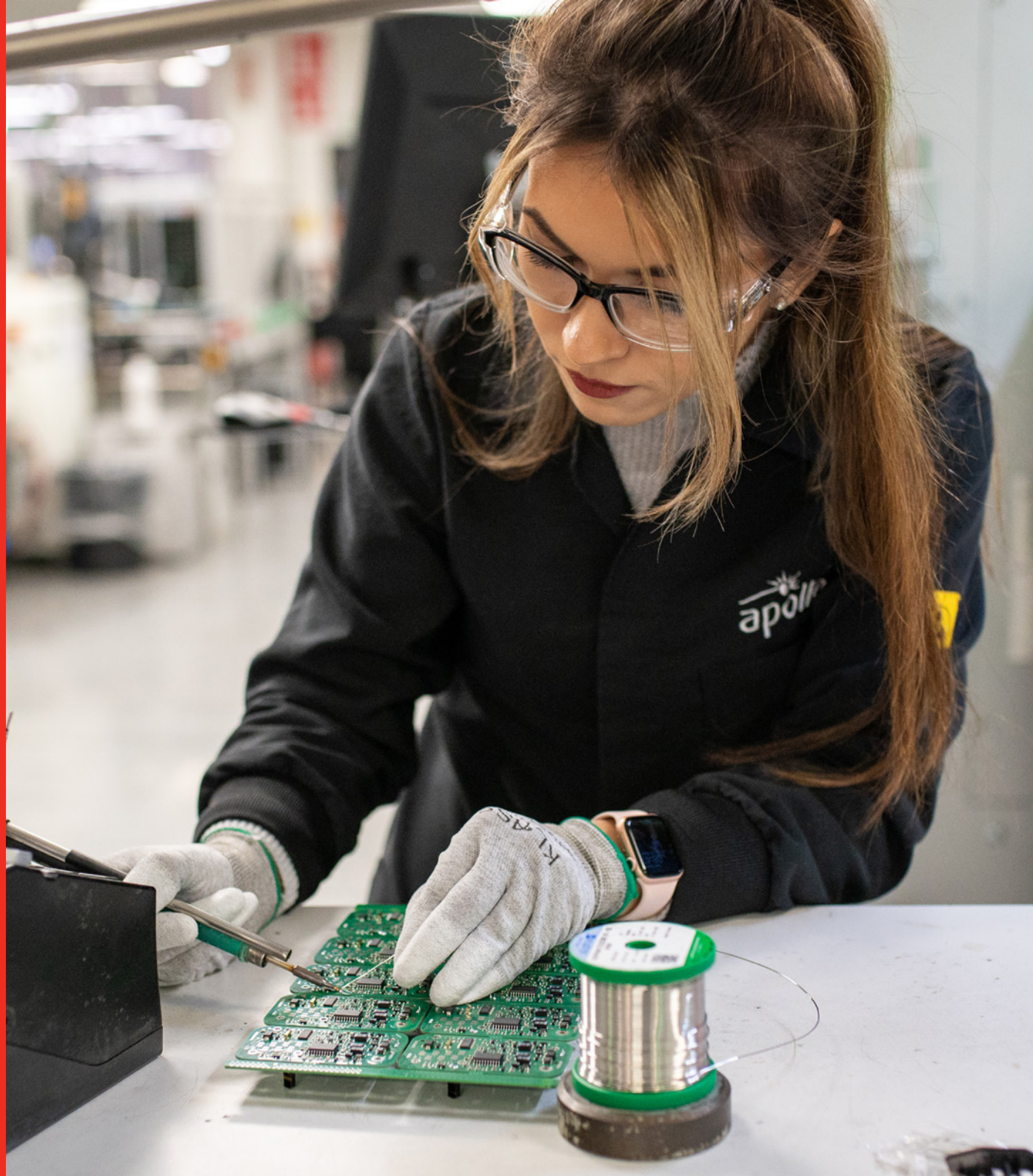
Our regular 'breakfasts with the directors' allow for a more personal interaction between staff and the director team.

Directors also sponsor strategic projects, and support initiatives that provide staff with mentoring and coaching, as well as backing improvement campaigns which all go towards breaking down hierarchical barriers and improving our working environment for everyone.

Our communication tool, Beekeeper, facilitates open inclusive communication allowing us to share business information, stories, and generic topics to ensure that we are all connected, and have relevant information in a timely manner.

Finally, we recognise and reward our employees for a job well done, or sometimes just for being a good person through our 'Achieving Cultural Excellence – ACE' platform





WHAT'S NEXT?

We always look to further promote diversity, keeping it a key topic on the agenda.

For 2025 we will continue to sponsor events that promote females in engineering. This coming year we are providing sponsorship for Women in Fire.

We will be promoting our STEM (Science, Technology, Engineering, and Mathematics) ambassador program in which we work with local primary schools, organising fun STEM activities with a particular focus on encouraging more girls to consider careers in these disciplines.

And finally, we will continue our 'Authentic Self' campaign delivering information, training and promoting individual's stories to embed a culture of acceptance, and support.

